

Invitation Meeting

WP4 & WP5 – Team members

23rd September 2025































Unite! Widening

Raise Excellence

in **R&S&I** (Research, Science and Innovation)

in **HEI** (*Higher Education Institutions*) for **Widening** Countries





♦ Part of the Unite! Big Family:

Designed as a complementary initiative under the umbrella of the European University Alliance Unite!

Advancing Scientific Excellence and Collaboration:

It aims to enhance excellence in science and knowledge valorization through strengthened cooperation between universities from Widening and non-Widening countries. 5 m €
Total Budget

5 years 2024 - 2028

14
IndustryEmbedded
Doctoral
Scholarships
1 m €

Focus on Widening countries

Consortium Partners























Wroclaw Agglomeration Development Agency





9
Universities from Widening and non-Widening countries

Companies & S&T Parks from Widening countries

WIDENING PARTNERS / COORDINATION
Portugal & Poland



Goals



Reduce differences and reinforce the R&I capacity of widening countries through collaboration and networking. This involves implementing structural R&I policies, institutional reforms, performance enhancements, and fostering the free circulation of knowledge, researchers and innovators



Strengthen Unite! as an alliance, promoting collaboration and involvement in a wide range of academic, research and corporate activities



Enhance the scientific, technological and innovation capacity of the Widening countries and overall Consortium of Higher Education Institutions (HEIs), while promoting closer cooperation with non-academic actors



Expand activities and raise the excellence and innovation performance of Widening countries, in particular Poland and Portugal



Implement the European Research Area's widening policies and disseminate them, while enabling Open Science



Promote the implementation of gender equality plans in areas such as recruitment, research career assessment, work-life balance, leadership, research and excellent education practices



PL/PT Strategic Areas

Health & Biotech Coord. ULisboa

(includes: Medical Sciences, Biomedical Engineering & Biotechnology)

Urban & Resources Sustainability Coord. WroclawTech

(includes: Sustainable, beautiful, inclusive and climate resilient cities, clean and secure energy, water and environment)

Circular Economy & Materials Coord. WroclawTech

(includes: Circular economy, environmental engineering, chemistry, advanced materials and nanotechnology)

Digital & Autonomous Technologies coord. ULisboa

(includes: Automation, Robotics and Digital)



Unite! management structures Advisory Boards Agreement Project Objectives Consortium Agreement

WP1 - Project Management & Quality Assurance

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and Reform Assessment WP2 -

Widening Countries

countries

nstitutional approaches of S&R&I

Best Practices Report in Outreach and Research Assessment Framework in New Policy Recommendations for Handbook of HRS4R for widening R&I widening countries Agendas Research management needs in involvement of citizens in R&I Research Infrastructures and Resources in PL and PT

Training and considering Dimension Roadmap Building Capacity Multi-WP3 -

IMPLEMENTATION for Excellence Collaboration Inclusive Building WP4 -Equity, Inclusion, Gender Equality Science & Innovation Skills Academy Digital & Green Transition Research communities Internationalization R&I Management Research Careers **Doctoral School** Dimensions: Open Science

loint Interdisciplinary Stakeholders Analysis and mobility schemes Research Assessment Research Assessment **Expert Programmes** Widening countries Access to RI in nonwidening countries Framework toolkit & trans-European Evaluation of the R&I Structures pilot tests Funding

industry-embedded **Joctoral Schools**

A new university Open Science &

Innovation Strategic Roadmap

White Papers UNITE for Widening

Joint Structures across the

countries:

European Universities

WP5 - Outreach without Borders

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1.1.1.1.1 widening countries in R&I Outreach Plan for

1.1.1.1.1

Global Science Impact Outlook – Widening

White Book 2.0 - European Policies & Strategies S&I institutional approaches reform & renewal

raising, and Communication Dissemination, Awareness Activities plan and reports

1.1.1.1.1.1.1.1.



M13-M24 M25-M36RP2 M36 M37-M48 M49-M60RP3 M60	Q2 Q3 Q4 Q1 Q2 Q3 Q4 WP1.2 (N2) MP1.3 (N3) MP1.	M1-M60	M1-M60	WP2.2 (N5)				M8 - M32		WP3.2 (N7) *	M24	M12 – M24 •	M18-M44	M22 – M54	WP4.1 (N9) WP4.2 (N10)	M24 – M42	M24 – M48	M24 – M44	M24 – M54	M24 – M54	WP5.2 (N12) WP5.3 (N13)	M32 – M48	M20 – M60	M48-M60	M32 – M58	
M1-M12 RP1 M15 M13-M24	Q1 Q2 Q3 Q4 Q1 Q WP1.1 (N1) W			WP2.1 (N4) W	M1-M12	M6-M18	M8 – M24		M6-M18	WP3.1 (N6)	M6-M		rt Staff" programmes			igate the gap between countries	ovation links	iding infrastructures	ers.		WP5.1 (N11)	sms	nic actors			
WP/Tasks Duration in Months / Reporting Period (RP)	WP1 Project Management & Quality Assurance	Task 1.1 Project Management	Task 1.2 Quality Assurance, Tasks Monitoring & Risk Management	WP2 Assessment & Reform of S&R&I institutional approaches	Task 2.1 Diagnosis and SOA towards a multi-dimensional roadmap	Task 2.2 Strengthen Human Capital and respect the European Values	Task 2.3 Sharing Research Infrastructures and resources	Task 2.4 Reinforcing cooperation between Academia and Business	Task 2.5 Enabling a European Open Science and Innovation Area	WP3 Training and Capacity Building considering Multi-Dimension Roadmap	Task 3.1 Creation of Science, Research & Innovation Skills Academy	Task 3.2 Design of "Train the Tutors" and "Train the Support Staf" programmes	Task 3.3 Implementation of "Train the Tutors" and "Train the Support Staff" programmes	Task 3.4 Evaluation of Training impact	WP4 Building Inclusive Collaboration for Excellence	Task 4.1 Joint interdisciplinary & Trans European R&I agendas to mitigate the gap between countries	Task 4.2 Contribution to the creation of industry/business-driven innovation links	Task 4.3 Principles of sharing virtual and physical R&I capacities including infrast	Task 4.4 Promotion of attractive, fair and cooperative research careers	Task 4.5 Industry-Embedded Doctoral Schools	WP5 Outreach without Borders	Task 5.1 Outreach to and inspiring local/regional innovation ecosystems	Task 5.2 Engaging with citizens, cities, regions and other non-academic actors	Task 5.3 Global outreach and internationalization	Task 5.4 Contribution to European policies and strategies	









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Task 4.1 - JOINT INTERDISCIPLINARY & TRANS EUROPEAN R&I AGENDAS TO MITIGATE THE GAP BETWEEN COUNTRIES

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21 22 23	24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60
ML23 (ML4.6)	4 Matchmaking Events 1 - Boosting success in Horizon EU calls participation 2 - Open Science methodologies for ethical research 3 - Research infra-structures and improvement of research careers 4 - To define according to the Strategic Areas outputs	WUST	Match making Events	2 days each	Darmstadt Graz Grenoble Helsinki	oct/28	4	
ML20 (ML4.3)	Implementation/creation of 8 offices in PL and PT (TT,OS, MSCA Grant writing and an HR-Researchers office to support R & I Agendas Implementation)	WUST				apr/27		
D23 (D10.1)	Guidelines and recommendations for the further development of Joint Interdisciplinary & trans- European R&I Structures - Widening countries	TUDa	Report			jun/28		

- Apply innovative collaboration methodologies in PL & PT (e.g. matchmaking events).
- Strengthen institutional support (Grant Writing Offices, TTOs, Joint Interdisciplinary Agendas).

Task Members, ULisboa Rui Mendes, Técnico Luís Cabrita, Técnico **Task Coordinated by TUDa**

WP Leader, ULisboa Miguel Couceiro, Técnico





Task 4.2 - CONTRIBUTION TO THE CREATION OF INDUSTRY/BUSINESS-DRIVEN INNOVATION LINKS

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21 22	23 2	4 25 26 27 28 29 30 31 32 33 34 35 36	37	38 39 40	41 42 4	3 44 45	46 47 4	8 49 50	51 52	53 54	55 56	57 58	59 60
1025 (09.1)	Crowd/Lending Funding initiative – Widening Capacities Funding in PL and PT	TU GRAZ	Other			ago/26		i							İ					
ML21 (ML4.4)	1 Open Science Forum – PL and PT version (ULisboa/Wrocław Tech)	WUST	Forum	2 days	Lisbon Wroclaw	oct/27														
ML22 (ML4.5)	Creation of 3 Centres of Excellence in Strategic Areas in PL and PT	WUST				oct/27														
	Stakeholders Analysis Pilot Tests (The Business/Academia Cooperation based on SGDs in PL and PT)	TU GRAZ	Report			dec/27			_											

- Create S&R&I Centers of Excellence in the defined Strategic Areas
- Focus on the Business/Academia Cooperation

Task Coordinated by TU Graz

WP Leader, ULisboa





Task 4.3 - PRINCIPLES OF SHARING [VIRTUAL AND PHYSICAL] R&I CAPACITIES INCLUDING INFRASTRUCTURES

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21	22 23 :	24 25 26 27 28 29 30	31 32 3	3 34 35 36	37 3	8 39 40	41 42	43 44	45 46	47 48	49 50	51 5	2 53	54 55	56 5	57 58	3 59 (
ML18 (ML4.1)	Creation of a tematic Unite! Community of researchers, extension of the Unite! Community on living labs	ULISBOA				jun/26						***************************************												
ML19 (ML4.2)	Handbook on good practices and data sharing for living labs	ULISBOA	Handbook			dec/26		i																
D26 (D9.2)	Interconnecting Unite! living labs and pooling the data they produce	INP/UGA	Other			dec/26		ł							ł						i			

Create Living Labs to share research infrastructures & resources.

Task Coordinated by Grenoble INP

WP Leader, ULisboa Miguel Couceiro, Técnico

Task Members, ULisboa Luis Correia, Ciências





Task 4.4 - PROMOTION OF ATTRACTIVE, FAIR AND COOPERATIVE RESEARCH CAREERS

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21 22 23	24 25	26 27	28 29 3	30 31 3	32 33 3	34 35 36	37 3	8 39 4	0 41 4	12 43	44 45	46 47 4	 	2 53 5	54 55 56	6 57 58	59 60
D27 (D10.3)	Toolkit to Research Assessment Framework – contents and materials (including the Development of UNITE Code of Ethics and Diversity in Research Environments in PL and PT); Development of the Research Transparency Dashboard – PL and PT – website; The updated HRS4R templates/guidelines to apply to the EC calls; A comprehensive guide to the research careers in PL and PT.	ктн	Other			feb/28																		
D29 (D10.5)	Development of Expert Programmes to improve the success rate in ERA Chairs and Talent Attractiveness & Expert Tutoring for ERC Plus Programme Accelerator	ктн	Report			feb/28																		
D28 (D10.4)	Implementation of 2 pilot tests in the context of Research Assessment – contents/reports for Visiting Chairs and Sabbatical Periods (mixed across the industry and academia)	ктн	Report			jun/28																		

Promote Sabbatical periods for Researchers from ULisboa

- 6 Periods in the non-widening HEIs | Connection with Industry
- 10 Days totally funded (travel, accomodation and per diem value)

Task Members, ULisboa Cecília Rodrigues, Reitoria Maria H. Ribeiro, Farmácia

Task Coordinated by KTH

WP Leader, ULisboa





Task 4.5 - INDUSTRY-EMBEDDED DOCTORAL SCHOOLS

Deliverable/ Milestone number	Event	Lead Beneficiary	Type	Duration	Location proposed	F&T Due date (M/Y)	21 22	23 24	25 26 27 28 29 30 31 32 33 34 3	35 36 3	7 38 39 40 41 42	43 44 45 46 47 48	49 50 51 52 53 54 55 56 5	7 58 59 60
D30 (D9.3)	Mobility schemes to Joint Supervision programmes (1 Widening and 1 non- Widening supervisor) for PL and PT students – Digital framework	POLITO	Other			jun/26								
D31 (D10.6)	Evaluation of the industry-embedded Doctoral Schools in Widening countries	POLITO	Report			sep/27								

- Industry-embedded Doctoral School in Widening countries
- PhD grants (7PT + 7PL) financed by the project include a short stay (3M) at a non-academic partner, and a longer stay (6M) in a non-Widening HEI

Task Coordinated by PoliTO

WP Leader, ULisboa Miguel Couceiro, Técnico







Outreach without Borders





Task 5.1 - OUTREACH TO AND INSPIRING LOCAL/REGIONAL INNOVATION ECOSYSTEMS

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60
D32 (D13.1)	Outreach Plan for Widening countries in R&I – report outlook along the success cases in PL and PT	UPC	Report			dec/27	

Academia-Industry Connections

- Non-academic Widening partners contribute to ecosystem development.
- Strengthen links with local innovation ecosystems.
- Enhance career permeability Researchers moving between academia & industry.

Task Members, ULisboa Fernando Lopes, Ciências Joana Lobo Antunes, Técnico **Task Coordinated by UPC**

WP Leader, ULisboa Isabel Franca, Reitoria



Task 5.2 - ENGAGING WITH CITIZENS, CITIES, REGIONS AND OTHER NON-ACADEMIC ACTORS

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 6
ML27 (ML5.4)	2 S&R&I Hackathons to external actors of academia	wust	Hackathon	each (simult. location)	Lisbon Wroclaw Stockholm & Lisbon Wroclaw Barcelona	dec/26	
MIZE (MISS)	Designation of society ambassadors of R&I in the 2 cities – 4th and 5th year (PT and PL)	WUST	Dissemin. Session/ Event	2 days 4th Year, 5th Year	Wroclaw Lisbon	dec/28	<
	Organization of Science & Innovation Days (Night Science Events) (ULisboa#8; Wrocław Tech#1)	WUST	Events	1 day each	9 locations	dec/28	c-
	R&I Museums Story Tellers Context; R&D Escape Rooms) - (ULisboa#2; Wrocław Tech#2)	WUST	Events	1 day each		GeC/26	c
ML30 (ML5.7)	1 Yearly Award about the best R&I practice in Lisbon and Wroclaw 4TH and 5th year (PT and PL) – (Ulisboa#2 / Wrocław Tech#2)	WUST	Dissemin. Session/ Event	2 days 4th Year, 5th Year	Wroclaw Lisbon	dec/28	<

Key outreach initiatives:

- 2 Hackathons organized with non-academic actors.
- Society Ambassadors of R&I in PL & PT.
- Citizen engagement: Science Nights; R&I Museums Storytellers; R&D Escape Rooms.

Task Members, ULisboa Ana Prata, Ciências **Task Coordinated by KTH**

WP Leader, ULisboa Isabel França, Reitoria





Task 5.3 - GLOBAL OUTREACH AND INTERNATIONALIZATION

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21 22 23	24 25	26 27 2	28 29 30	31 32 3	33 34 35 3	86 37 3	8 39 40	41 42 43	3 44 45 4	6 47 41	8 49 50 51 52 53 5	54 55 56 5	7 58 59 60
D33 (D13.2)	The Global Science Impact Outlook Report – the vision from the side of Widening countries – report	UPC	Report			dec/28			П											

Use best practices from non-Widening partners to shape strategies in Lisbon & Wroclaw.

Task Members, ULisboa Rita Tomé, Reitoria Cristina Máguas, Ciências Task Coordinated by UPC & PoliTO

WP Leader, ULisboa





Deliverable/ Milestone number	Event	Lead Beneficiary	Type	Duration	Location proposed	F&T Due date (M/Y)	21 2	2 23 2	24 25 26 27 28 29 30 31 32 33 34 35 36	37 38 39 40 41 42 43 44 45 46 47 4	49 50 51 52 53 54 55 56 57 58 59 60
D34 (D13.3)	The Complete White Book 2.0 - European Policies & Strategies concerning the [Reform and renew the] Science & Innovation institutional approaches	TUDa	Report			oct/28					

• Promote balanced conditions in ERA & European Research values.

Task Members, ULisboa Rui Mendes, Técnico Luís Cabrita, Técnico Task Coordinated by TUDa

WP Leader, ULisboa Isabel Franca, Reitoria



Task 5.5 - DISSEMINATION AND COMMUNICATION

Deliverable/ Milestone number	Event	Lead Beneficiary	Туре	Duration	Location proposed	F&T Due date (M/Y)	21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59
ML24 (ML5.1)	Offical Launch of Project Website	WUST				apr/24	
D35 (D11.1)	Plan for dissemination, communication and exploitation. Dissemination, Awareness raising, and Communication Plan - strategies for Widening countries	WUST	Report			jun/24	
ML25 (ML5.2)	Conference: How to sustain the local ecosystems with external actors	WUST	Conf.	1,5 days	Wroclaw	jun/26	
ML26 (ML5.3)	Intermediate Brussels Conference: From Widening to EUI [European Universities Initiatives]	WUST	Conf.	1,5 days	Brussels	jun/26	
	Plan for dissemination, communication and Explotation - Updating, Dissemination, Awareness raising, and Communication Activities - Intermediate report	WUST	Report			dec/26	
D37 (D13.4)	Plan for dissemination, communication and explotation - Final Report. Dissemination, Awareness raising, and Communication Activities - Final report	WUST	Report			dec/28	
ML31 (ML5.8)	Final Conference: Sharing RI to forward discoveries, breakthroughs in S&T and generate value in Widening countries (ULisboa)	wust	Conf.	1,5 -2 days	Lisbon	dec/28	

- Development of Communication & Dissemination Strategies
- Intermediary and Final Conferences (Wroclaw, Brussels, Lisbon)

Task Members, ULisboa Isabel França, Reitoria Task Coordinated by WUST & UL

WP Leader, ULisboa Isabel Franca, Reitoria



Get involved!

- https://unite-widening.eu/
- unite.widening@tecnico.ulisboa.pt
- in https://www.linkedin.com/showcase/unite-widening/
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- instagram.com/uniteuniversity



























